

National Law Enforcement Data Programme:

Update: November 2018

For Information Document

22 November 2018

This Document has been written with the aim of providing an update on the current status of the National Law Enforcement Data Programme. It is to be circulated to members of the LEDS Open Space for information.

NLEDP - Non Paper

1. The National Law Enforcement Data Programme (NLEDP) will replace the existing Police National Computer (PNC) and Police National Database with a single system in the Law Enforcement Data Service (LEDS). PNC was created in 1974 and has broadly remained unchanged, dealing primarily with records of fact. PND was built in response to the Bichard Inquiry into the Soham Murders and is primarily intelligence focused. LEDS will serve up a single view of an individual which could encompass both evidential and intelligence material.
2. The Programme has recently undergone several delivery reviews, including an external review by the Infrastructure and Projects Authority (IPA) which reports into Cabinet Office. Reviews such as these are standard procedure – gateway reviews are part of a project lifecycle and the IPA regularly reviews complex projects like NLEDP across Government.
3. An update was provided to the NLEDP Programme Board on 9 November on the ongoing planning activities that have been underway since the IPA Gateway Review in May 2018. An integrated LEDS Technical Design, Build and Integration Plan was presented for the Board's approval. It was noted that although a good level of planning rigour has been demonstrated since May, more work is required before a fully integrated NLEDP plan can be tabled.
4. In advance of the December Programme Board, further planning work is ongoing to bring into the plan presented in November additional Programme activities, including Business Change, Training and Service Transition, with a view to presenting to stakeholders a realistic view of when all of the necessary capabilities will be accessible through LEDS to enable the programme to decommission PNC and PND. The current plan indicates that all technical design and build activity to allow for decommissioning of these systems will be completed in 2021.
5. Alongside this planning activity, work continues on the revised NLEDP Business Case, revised Programme governance model and associated delivery framework and other recommendations from the IPA Gateway Review detailed in the October LEDS Open Space Programme Update. It has been agreed that the Gateway Review team will return to reassess the Programme in January 2019.

Summary of IPA Gateway Review

6. The IPA Project Assessment Review of the National Law Enforcement Data Programme concluded on 24th May 2018. The review was designed to provide an evidence-based snapshot of a programme's status at the time of that review. The review was conducted by an independent review team, based on information evaluated over the review period.

This discussion document has been written to advance the formulation of Policy. It is not intended to be a statement of Home Office policy or intention.

NLEDP - Non Paper

7. The review concluded that challenges with the Programme's scoping, estimating and costing work had led to the need for a full re-set and re-baselining of the work. The review team noted that 'to its credit', the Programme Team had identified these shortcomings themselves. The review team also noted that the Programme did now have a clearer view of its direction, route, and stakeholders as well as when delivery of benefits to users would occur.
8. The review team concluded that the Programme remains viable if specific action was taken in response to some specific recommendations within the report. In summary:
 - Develop a revised Business Case for 2018/19 and beyond, explaining costs and benefits and presenting a range of affordability options
 - Update Programme Board Terms of Reference to ensure that responsibilities in relation to holding the programme to account and decision making are sufficiently clear.
 - Review the programme management structure below PD to ensure roles are necessary, adequately defined and filled.
 - Commission independent SME reviews of the estimating work and the programme delivery model (SAFe).
 - Establish revised plans for delivery of the Programme's outputs ensuring plans are robust and credible
 - Initiate an independent assessment review of the outputs of past Programme Increments.

This discussion document has been written to advance the formulation of Policy. It is not intended to be a statement of Home Office policy or intention.